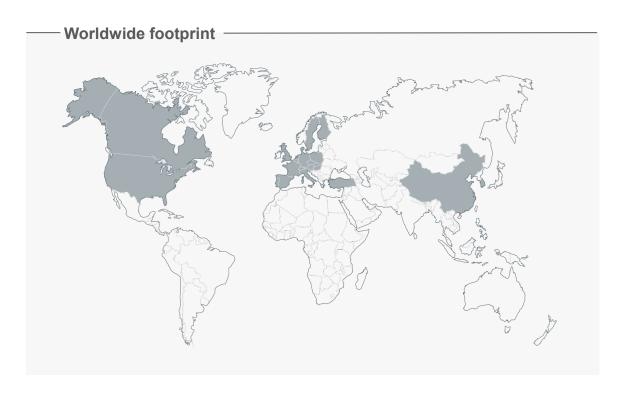
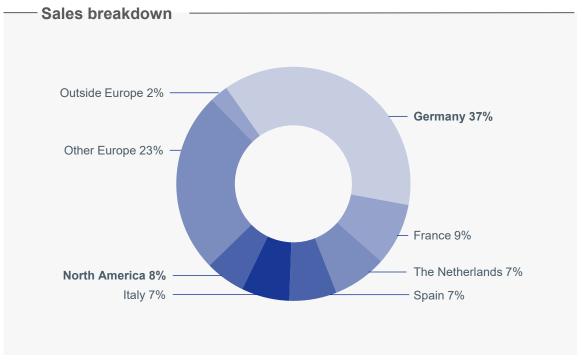




Group overview

Sales LTM: €2.5Bn 3,081 employees - 106 distribution centers - 24 countries



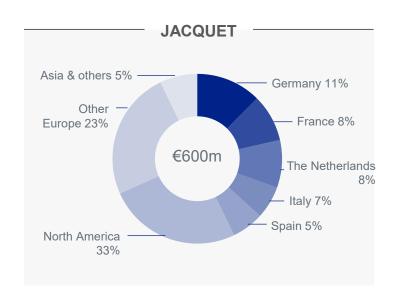


H1 2022 sales breakdown



3 divisions

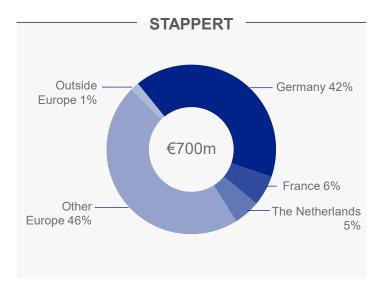
Sales breakdown*



Stainless steel quarto plates



* LTM sales and H1 2022 sales breakdown



Stainless steel long products



Outside
Europe 1%
Other Europe
11%
The Netherlands 8%

Germany 48%

France 11%

Italy 10%

Engineering steels





Environment



Drachten, The Netherlands





Carbon footprint: the energy consumption of the Group's distribution centers (scopes 1 & 2) accounts for 0.8% of the total emissions

Scope 1
Energy consumed (gaz & fuel oil)

Scope 2
Energy consumed (electricity)

O.6%

Scope 3

Scopes 1 & 2: promotion of renewable energy / solar panels

Indirect emissions

> 6,000 sqm between 2018 and 2021

> 3,000 sqm planned in 2022

Circular economy: 3/4 of Group's steel supplies come from recycled steels

Systematic recovery and recycling of scrap metal and consumables

Quality of supplies: periodic assessment of the main suppliers (adherence to the JACQUET METALS Supplier Policy), product traceability, ISO standards, etc.



Steel producers 95.3%

Upstream transport 2.9%

Downstream transport 1.0%

99.2%

Overall context



H1 2022

Sales €1,480m / +58% vs S1 2021 Operating WC

EBITDA €209m / 14.1% *v*s 8.6% S1 2021

CAPEX €13m excluding external growth

28% of sales vs 26% at 2021 year-end

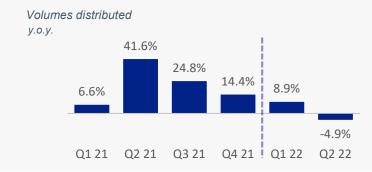
Net income (Group share) €126m vs €43m S1 2021

Gearing 27% vs 35% at 2021 year-end



Market conditions

Demand: well oriented at the beginning of the year, showed a decline from Q2 onwards



Price: from Q2, after 18 months of increase, raw material prices began to decrease





External growth

Acquisition in May 2022 of **Fidelity PAC Metals**, a Canadian company:

- specializing in master distribution of stainless steel long products, and
- operating 3 logistics centers in Toronto, Montreal and Vancouver.

Fidelity PAC Metals will strengthen the JACQUET division's positioning in North America, the largest market of the division, now representing one third of its sales.



Main development markets



North America Germany Italy United Kingdom Asia



Acquisition of Fidelity PAC Metals



ALWAYS A SUPPLIER, NEVER A COMPETITOR ®

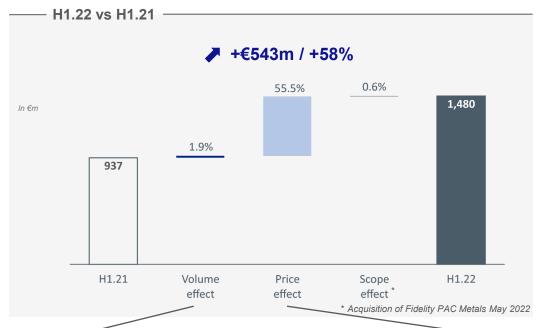


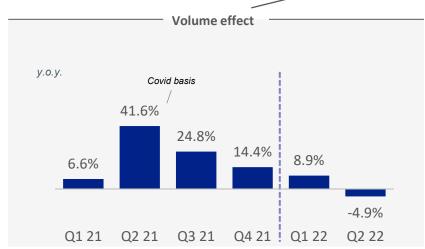






Sales

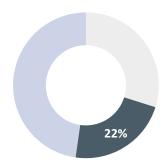


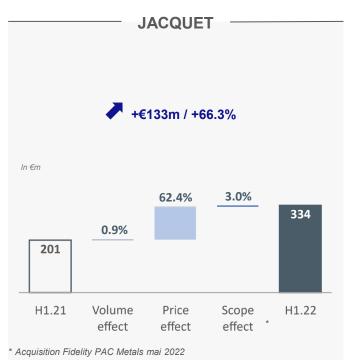


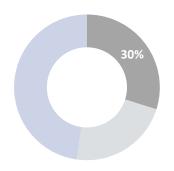


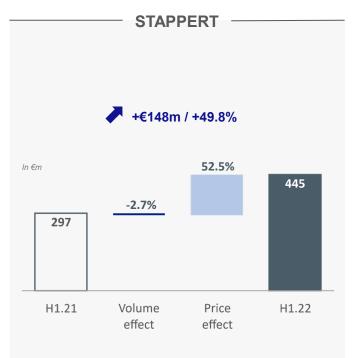


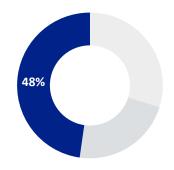
Sales by division

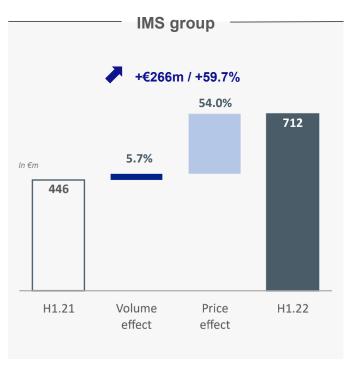










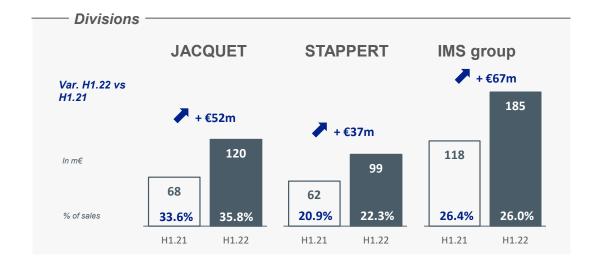




Gross margin

27.3% vs 26.4% H1.21

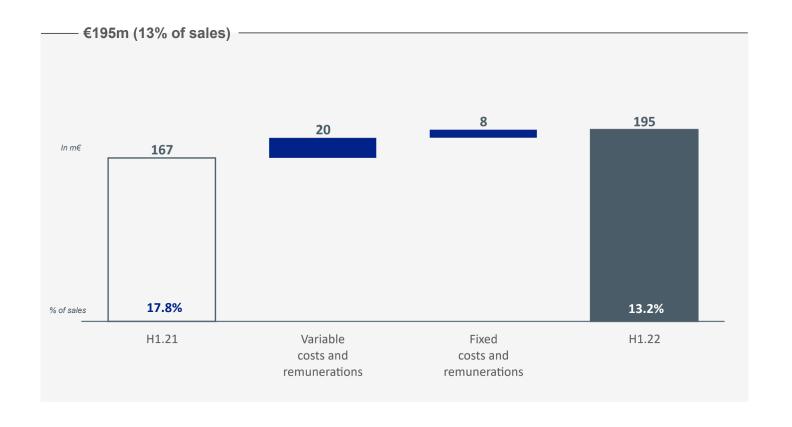






Current operating expenses*

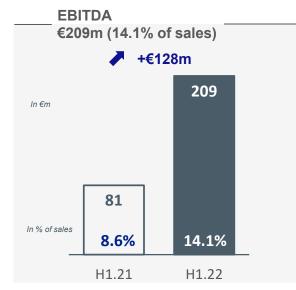
*excluding depreciation and amortization and provisions

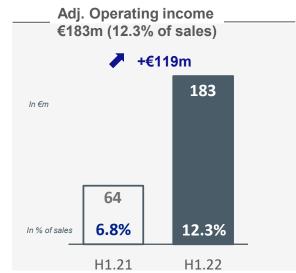


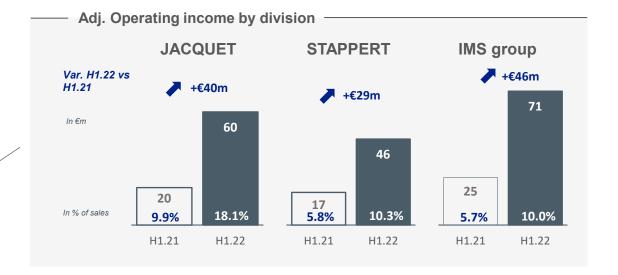


Operating margins

EBITDA 14.1% of sales vs 8.6% H1 2021









Income statement

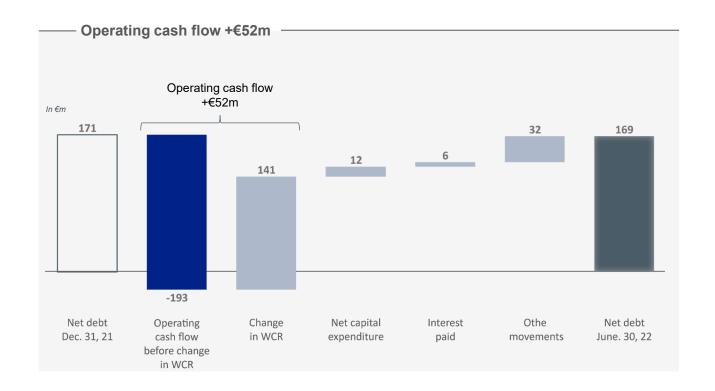
Net income (Group share) €126m

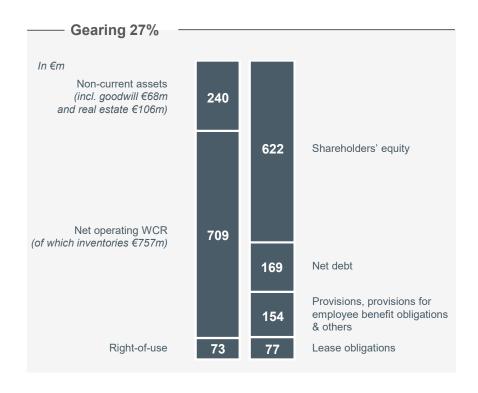
Net income (Group share)	43.4	125.8
Minority interests	(2.8)	(7.2)
Income tax rate	16.1%	22.4%
Corporate income tax	(8.9)	(38.3)
Net financial expense	(6.2)	(7.3)
Operating income	61.3	178.6
Non-recurring items and gains on disposals	(2.3)	(4.2)
in % of sales	6.8%	12.3%
Adjusted Operating income	63.6	182.8
in % of sales	8.6%	14.1%
EBITDA	81.0	208.9
Sales	936.7	1,480.4
In €m	H1.21	H1.22



Cash flow / Balance sheet as of June 30th, 2022

Solid financial position







Borrowings as of June 30th, 2022

Solid financial position

The Group had **€265m** in cash and **€776m** in lines of credit, **56%** of which had been used

As of June 30, 2022, all borrowings covenants were in compliance

					Maturity		
In €m	Authorized at 30.06.2022	Used at 30.06.2022	% Used	2022	2023-2024	2025-2026	2027 and beyond
Syndicated revolving loan 2024	125	-	0%	-	-	-	-
Schuldscheindarlehen 2024-2025	70	70	100%	-	36	34	-
Schuldscheindarlehen 2026	150	150	100%	-	-	150	-
Term loans	88	88	100%	13	55	17	4
Other lines of credit	119	36	30%	18	18	-	-
Borrowings JACQUET METALS SA	552	344	62%	30	109	201	4
Operational lines of credit (letter of credit, etc)	160	59	37%	56	3	-	-
Factoring	33	1	3%	1	-	-	-
Asset financing (term loans, etc)	31	31	100%	2	14	9	5
Borrowings subsidiaries	224	91	41%	59	17	9	5
Total	776	434	56%	90	125	210	9





Sectors

Stainless steel

STAPPERT

Quarto plates

JACQUET



Long products



Chemistry
Agri-food industry
Gas treatment and storage
Pharmaceutical industry
Environment
Energy

Engineering steel

IMS group



Fabricated metal products
Machinery & equipment
Transportation
Energy (wind turbines, etc.)



Positioning

Commodities steel market 94%

Typology:

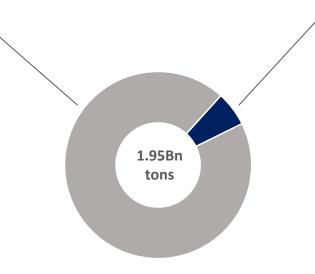
Large volume

"Volumes" strategy

Players:

Aperam

Kloeckner



Specialty steel market 6% -

Typology:

Targeted application

"Margin" strategy

Players:

Amari Metal

Ta Chen International

JACQUET METALS





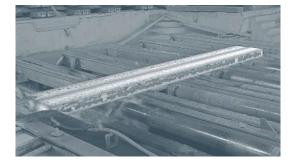


Added value

Suppliers

20 specialty steels producers ± 50% of purchases

Delivery time from 2 to 12 months



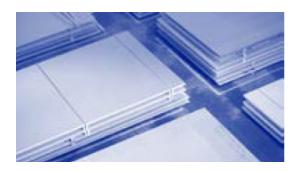
JACQUET METALS

Purchasing prices

Storage of specialty steels

Managing price fluctuations

Services & Logistics



Clients -

60,000 customers

Average invoice < €3,000

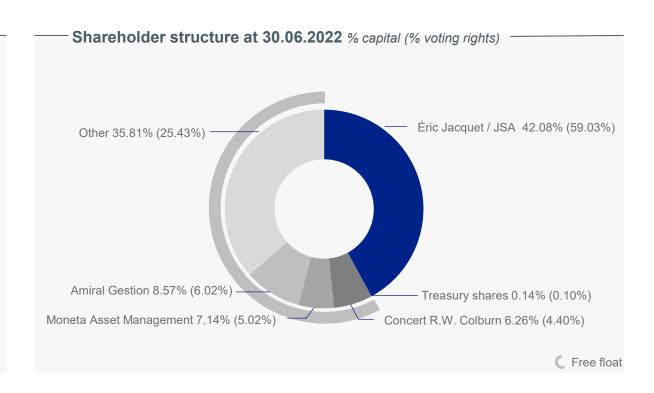
Delivery time ± 1 week





Stock market and shareholder structure

		30.06.2022 6 months
Number of shares at end of per	iod Shares	23,022,739
Market capitalization at end o	f period €k	378,494
High	€	25.60
Low	€	16.26
Price at end of period	€	16.44
Average daily trading volume	Shares	26,110
Average daily traded capital	€	539,804
Euron	DEAT PARIS JCQ LISTED EURONEXT	
ISIN	FR0000033	904





Income statement

€m	H1.21	H1.22
Sales	937	1,480
Gross margin	248	404
in % of sales	26.4%	27.3%
Current operating expenses	(167)	(195)
Net depreciation and amortization	(18)	(19)
Net provisions	(2)	(12)
Gain on disposals of non-current assets	0	0
Operating income	61	179
Net financial expense	(6)	(7)
Income before tax	55	171
Corporate income tax	(9)	(38)
Consolidated net income	46	133
Net income (Group share)	43	126
Earnings per share in circulation (€)	1.88	5.47



Balance sheet

€m	31.12.21	30.06.22
Goodwill	66	68
Net non-current assets	168	173
Right-of-use assets	63	73
Net inventory	588	757
Net trade receivables	209	339
Other assets	121	128
Cash	246	265
Total assets	1,460	1,803
Shareholders' equity	495	622
Provisions (incl. provisions for employee benefit obligations)	101	96
Trade payables	277	387
Borrowings	417	434
Other liabilities	104	187
Lease liabilities	67	77
Total equity and liabilities	1,460	1,803





Euronext Paris ISIN : FR0000033904

